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Pride in Place Neighbourhood Board

Terms of Reference

1. Context

Little Layton and Little Carleton, which spans the Park and Layton wards in Blackpool has been selected to receive £20million of funding over 10 years to deliver the Plan for Neighbourhoods Programme as part of the Pride in Place funding schemes as announced by the Government in September 2025.

The selection was based on robust methodology based on deprivation (Index of Multiple Deprivation) and community need (Community Needs Index), to identify areas with the poorest social and economic outcomes.

The funding profile is 37% revenue, 63% capital to be delivered over ten years with three main strategic objectives:

- Thriving places
- Stronger communities
- Taking back control

The Neighbourhood Board will bring together the community, private, public and third sectors to provide strategic leadership to develop and deliver a 10-year Regeneration Plan and 4-year Investment Plan with a schedule of interventions focusing on the area's assets, opportunities and challenges.

The programme will be community-led, evidence-based and delivered through transparent governance, with the Board providing strategic oversight of planning, investment and delivery.

2. Purpose

The Neighbourhood Board is the vehicle through which the vision and strategy for the area is defined. The Board will be responsible for developing and delivering a Regeneration Plan for the area, utilising up to £20,000,000 of endowment style funding from the government to regenerate the town.

The Board holds collective responsibility for the development and delivery of the Regeneration Plan and Investment Plan. The Chair is responsible for ensuring effective governance, leadership and adherence to agreed processes.

Within the first year, the Board will develop a 10-year vision for investment in the area, reflecting the views and priorities of the community. They will also develop a 4-year investment plan that links the strategic objectives of the Pride in Place Programme with these local priorities and identified opportunities for delivery.

The Board will operate at a strategic level, setting priorities and overseeing delivery, while ensuring that implementation is carried out through appropriate delivery partners and structures.

The Government have also listed eight investment interventions for potential inclusion in the Regeneration Strategy and Investment Plan:

- Regeneration, high streets and heritage
- Housing
- Work, productivity and skills
- Cohesion

- Health and wellbeing
- Transport
- Safety and security
- Education and opportunity

The ten-year vision and constitution of the Board will be submitted to and approved by Ministry of Housing, Communities and Local Government (MHCLG) by July 2026. This work must be community driven with supporting evidence to demonstrate how it has been developed through strong and wide-reaching engagement with local residents.

The Board will act as the primary decision-making body for the programme locally, with responsibility for agreeing priorities, investment decisions and strategic direction, in line with programme guidance and governance requirements.

The Board must develop and submit the first four-year investment plan by the 28th November 2026.

Grant Type *(£ms)*	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36	Total:
Capital Funding	0	£120k	£670k	£1.46m	£1.46m	£1.46m	£1.46m	£1.46m	£1.46m	£1.46m	£1.46m	£12.47m
Revenue Funding *(including grants)*	£150k	£270k	£690k	£690k	£770k	£770k	£770k	£770k	£770k	£770k	£770k	£7.17m
Total:	£150k	£390k	£1.36m	£2.15m	£2.23m	£2.23m	£2.23m	£2.23m	£2.23m	£2.23m	£2.23m	£19.6m
% of total funding		2%	7%	11%	11%	11%	11%	11%	11%	11%	11%	100%

The Council will be the "Accountable Body" for the Neighbourhood Board initially and until such a time as alternative governance arrangements are formally agreed such as transformation to a Community Interest Company.

The Board will be responsible for setting the strategic direction of the programme including agreeing priorities, investment decisions and the development of the Regeneration Plan and Investment Plan.

The Chief Financial Officer (*Section 151 Officer*) for the local authority will be required to submit an annual Statement of MHCLG. This will provide written confirmation that they have undertaken all the necessary checks to ensure proper administration of its financial affairs relating to the funding programme, particularly in respect of financial administration and transparency of governance.

The Section 151 Officer will retain responsibility for ensuring that all expenditure is lawful, compliant and represents value for money, but will not direct the strategic decisions of the Board.

The Board and Accountable Body will work collaboratively to ensure that programme delivery meets both local priorities and national funding requirements.

The transition to a Community Interest Company (CIC) will be progressed in line with programme requirements, with the Board leading the development of appropriate governance, staffing and operational arrangements.

4. Tasks

The Neighbourhood Board will:

- Be responsible for bringing forward the community voice and using this to develop a 10-Year vision and investment plans for the area, clearly identifying longer term priorities based on evidence and consultation work.
- Establish a clear investment programme to address the three objectives and to ensure coordinated and effective delivery
- Oversee delivery to ensure it is aligned with agreed timescales, budgets and outcomes with the delivery being undertaken by appropriate partners and organisations.
- Provide leadership and maximise visibility championing the area at a local, regional and national level
- Ensure the voices of people and communities shape the design and decision making at each phase of development
- Make decisions on the allocation of funding in line with the agreed Investment Plan and governance arrangements.
- Ensure that all decisions are transparent, evidence-based and aligned with agreed governance, financial and programme requirements.

Community engagement is at the heart of the Regeneration Plan so the plan should reflect local priorities. The Board should be able to demonstrate how it has engaged with residents.

The Board will utilize structured engagement mechanisms, including steering groups to ensure that a wide range of community voices inform decision making.

The Board will drive the priorities for investment, ensuring that they align with work that has already been undertaken or is underway in the town. The Board should look to build civic capacity, levering in further funding including philanthropy and other support to enable the Board to continue beyond the initial ten-year term.

The Board will not be responsible for the direct delivery of projects but will ensure that appropriate delivery structures and partners are in place to implement agreed priorities.

5. Roles and Responsibilities of Board Members

The main role of Board members is to play an active part in the development and delivery of the Regeneration Plan and 4-year Investment Plan for the area. Members will bring their own perspectives and represent their organisations, interest groups or areas.

Members bring knowledge, expertise and community insight from their organisations, sectors or communities but must act in the best interests of the Pride in Place area and programme when participating in Board business.

They will:

- Take a place-based perspective and develop ideas in the best interests of the area and Blackpool as a whole
- Act to bring together intelligence, expertise and community and business support to identify priorities and develop solutions to maximise the area's economic opportunities and address barriers to regeneration

- Minimise bureaucracy and build upon existing structures
- Focus on the needs of all our communities, with an inclusive concern for all residents, especially the marginalised and those experiencing the greatest inequalities

All Board members will strive to:

- Attend meetings regularly and consistently or provide appropriate representation where necessary.
- Prepare for the meeting including being properly briefed and completing any required actions between meetings
- Be focused and strategic
- Contribute positively to discussions
- Work with others on the Board to achieve consensus
- Respect and value others taking into account the views of other participants
- Contribute their experience and expertise to achieve good workable solutions
- Members must respect confidentiality of discussions where appropriate and support collective decisions once agreed.
- Members are expected to engage constructively, challenge appropriately and avoid behavior that disrupts the effective functioning of the Board.
- All members are required to adhere to the Boards Code of Conduct and governance arrangements at all times.

6. Chair and Vice Chair Term and Responsibilities

The role of the Chair and Vice-Chairs is to lead the Board in defining the vision and direction and in delivering the desired outputs, whilst ensuring that appropriate procedures for governance and management of resources are in place.

The Chair is responsible for ensuring effective operation of the Board, including setting agendas, managing meetings and ensuring the business is conducted in line with agreed governance arrangements.

The Chair will act as the primary point of leaderships and coordination for the programme locally, working with Board members, the Accountable Body and key stakeholders.

The key responsibilities of the post are to:

- Lead the Board in achieving its objectives, maintaining an overview of activity and championing and supporting partnership working
- Set meeting agendas and ensure that discussions are focused, inclusive and lead to clear decisions.
- Effectively chair meetings of the Board
- Ensure that decisions are made in accordance with good governance principles
- Exercise a casting vote in the event of a tied decision, in line with the Boards decision making framework.
- Be an effective influencer and ambassador for the area at a local, regional and national level
- Ensure that all Board members participate actively in the work of the Board
- Act as the primary spokesperson for the Board, representing its decisions and priorities externally.
- Sign and submit the Regeneration Plan to Government on behalf of the Board

The Chair will not be responsible for direct delivery of projects but will ensure the appropriate delivery structures, partners and governance arrangements are in place.

The Chair will play a key role in leading the transition to a Community Interest Company (CIC), ensuring that appropriate governance, staffing and operational arrangements are developed and agreed with the Board.

In the event that a Board Chair fails to undertake their duties as expected, the local authority has the power to recommend removal, with MP agreement and MHCLG approval.

Removal of the Neighbourhood Board Chair is a serious governance action that should be guided by clear, objective criteria to ensure fairness and transparency.

Any recommendation for removal should be based on evidence of sustained non-performance, breach of governance arrangements or failure to uphold the responsibilities of the role.

Should the Chair wish to resign, a written confirmation of their intent must be submitted to MHCLG, and co-signed by the MP and local authority.

The chair and vice chair(s) will be re-elected by the Board biennially.

Vice Chairs will support the Chair in fulfilling these responsibilities and may act in the Chair's absence where required.

7. Make-up of the board and associated recruitment methodology

The board will have the initial voting places within the following membership:

A. 7 mandated places (one vote per category)

I. Independent Chair
II. Vice Chair
III. Vice Chair Young People
IV. MP
V. Councillor from Layton Ward
VI. Councillor from Park Ward
VII. Police and Crime Commissioner

B. 4 Local schools (one vote per school)

I. Layton Primary School
II. Boundary Primary School
III. Christ The King Catholic Academy
IV. St Mary's Catholic Academy

C. 5 sector places (one vote per category)

I. Business in Layton Ward
II. Business in Park Ward
III. Voluntary, Community, Faith and Social Enterprise in Layton Ward
IV. Voluntary, Community, Faith and Social Enterprise in Park Ward
V. Health Watch

D. 4 community/open spaces (vote per position).

I. Resident from Layton Ward
II. Resident from Park Ward
III. Young resident from Layton Ward (Under 21)
IV. Young resident from Park Ward (Under 21)

This work to align the Board with the above ambition will commence from March 2026 headed up by the Member of Parliament and Chair with an aim to be formally in place as a self-functioning Community Interest Company (CIC) as soon as possible. The Communities Delivery Unit in MHCLG will work with the Board to support this transition. The Terms of Reference will be further refined to reflect those changes at that point. The Chair will play a key role in shaping the overall composition of the Board to ensure it is balanced, representative and capable of delivering the programme objectives.

Children and young people are a key area of focus for the Blackpool Neighbourhood Board. How the Board obtain and maintain the authentic voice of young people in the area will be a key focus for the board. The Board will ensure that mechanisms are in place, including youth and community engagement structures, to support ongoing and meaningful participation beyond formal Board membership.

Recruitment practices per selection area:

- The Chair shall be appointed jointly by the MP and the Local Authority through an open and transparent recruitment process. Appointment shall be subject to the agreement of the MP and a Local Authority representative. In the event that agreement cannot be reached, the MP shall retain the right of veto over the proposed candidate.
- Other mandated positions (Category A) will be identified and invited by the Chair, in consultation with the MP and Local Authority, ensuring an appropriate balance of skills, experience and representation.
- Local schools category positions (Category B) will be a single nominated representative from each of the schools within the boundary of the assigned area appointed by the relevant Head Teachers.
- Sector category positions (Category C) will be identified by the Chair and invited, or through an open recruitment process. These positions need to be able to champion the programme, leverage investment and bring strategic guidance and analysis to the issues raised by the community during engagement and consultation activity, to aid decision making.
- Open community category (Category D) will be openly recruited for under direction from other members of the Board. Ideally the Board will be looking for community champions who can bring authentic and diverse community voices into decision making.
- All recruitment processes will be open, transparent and based on clear criteria, ensuring fairness, diversity and alignment with programme objectives.
- Vice Chair selection will be through Board, to be agreed from the second, third and fourth categories as no political member can Chair the board.

Voting will be held to include all full board members present at the relevant meeting, assuming quorate. Substitutes can vote on behalf of full members if they are attending as a substitute. All voting members will have one vote. Decisions will be made in accordance with the Board's agreed decision-making framework as set out in these Terms of Reference. Substitutes must be appropriately briefed and authorised, and should be used only where necessary to maintain continuity of representation.

The Section 151 Officer retains the right to withhold approval of expenditure where it does not meet legal, financial or compliance requirements, in line with their statutory duties.

The Terms of Reference will be reviewed annually by the Board to ensure they remain fit for purpose and reflect the evolving needs of the programme.

8. Board Diversity

The Board is committed to building and maintaining a diverse and inclusive leadership that reflects the communities of Layton and Grange Park. This commitment will be embedded within the Boards decision making, ensuring that a range of perspectives are considered in shaping priorities, investment decisions and programme delivery.

A formal Board Diversity Policy will be developed to guide recruitment, succession planning, training, and evaluation processes to ensure representation across:

- Demographics (e.g. gender, ethnicity, age, disability)
- Lived experience and community engagement
- Geography (representing the area within the boundary of intervention)

The Board will also utilise structured engagement mechanisms, including thematic steering groups and community voice structures to ensure that diversity of input extends beyond formal Board membership.

To support our commitment to building and maintaining a diverse and inclusive Board, key actions include:

- Inclusive recruitment and selection procedures
- Diversity training for all Board members
- Annual monitoring of diversity metrics and progress
- Transparent reporting and regular policy reviews

Progress against these commitments will be reviewed regularly by the Board to ensure that diversity and inclusion are actively maintained and strengthened over time.

This commitment ensures that the Board benefits from a wide range of perspectives, strengthens community trust, and delivers a regeneration strategy that is equitable and representative. The Chair will support and promote these principles, ensuring that the Board operates in an inclusive and respectful manner.

9. Operation of the Board

An organisation is to be initially agreed by the Chair and the Board to be appointed to act as secretariat till a member of staff is hired who will fulfil this role.

This secretariat will support the effective administration of the Board, including coordination of meetings, preparation and circulation of agendas and papers, and maintaining records of decisions and actions.

A secretariat for the Board should be responsible for operation of the Board, ensuring there is an established Terms of Reference and that it follows the associated governance and transparency requirements.

The secretariat will operate under the direction of the Chair, ensuring that the Board's business is managed efficiently and in line with agreed priorities and governance arrangements.

Responsibility for decision making remains with the Board, with the secretariat providing administrative and coordination support only.

10. Meeting Procedures & Transparency

The Board will meet quarterly, and more frequently if required. Additional meetings may be convened by the Chair where necessary to ensure timely decision-making and effective delivery of the programme.

The agenda and supporting papers will be circulated five working days prior to meetings and minutes will be kept of each meeting by the Secretariat and circulated to members within ten working days of the meeting.

The Chair will approve meeting agendas to ensure that Board business is prioritised and aligned with programme objectives.

All decisions of the Board must be by a majority decision at a meeting. Decisions will be reached by consensus as far as possible.

In the event of a tied vote, the Chair will have the casting vote in line with the Boards decision making framework.

Decisions will be made in accordance with the agreed governance arrangements, including any delegated authority set out within these Terms of Reference.

To support the efficient operation of the programme, the Chair may, where necessary, work with relevant Board members to progress decisions between meetings. Any such decisions must:

- Be consistent with the agreed Investment Plan and governance arrangements
- Be discussed with appropriate Board members prior to agreement
- Be formally recorded and reported to the next Board meeting

The Board shall be quorate when at least half of its members are present. Quorum must include representation from more than one membership category to ensure balanced decision making.

In line with the principles of public life and to ensure the local community can hold the Board to account, its operations must be transparent.

The Board will publish membership and governance arrangements (including minutes of meetings and decision logs) on the lead local authority's website and its own.

The Board will meet quarterly and will publish:

- a documented decision-making process, outlining the voting rights of the Board
- profiles of Board members
- all Board papers in advance of the meeting within 5 working days
- draft minutes of meetings following the meeting within 10 working days
- final minutes, once approved by the Board within 10 working days
- any conflicts of interest reported, within the published minutes

- full use of capacity funding, including amount of remuneration and/or expenses reimbursed, if applicable
- Where appropriate, the Board may withhold or redact information where publication would breach confidentiality, data protection requirements or the wider public interest.

11. Substitutes

Board members will be allowed to send a substitute to a meeting if they are unable to attend provided that they are suitably qualified and of a similar standing; and with the prior written confirmation of the Chair, 5 working days prior to the board meeting.

Substitutes must be appropriately briefed in advance and able to contribute effectively to discussions and decision making.

The Chair reserves the right to decline a substitute where it is considered that they are not suitably prepared or do not meet the required standard.

Nominated substitutes must be agreed in advance to ensure conflict of interest registers are completed prior to the Board meetings.

12. Code of Conduct for Members

The Neighbourhood Board will be based on collaboration and business will be conducted in the spirit of partnership working and the Nolan Principles of Public Life.

All invited members will be asked to sign up to this statement and the Board Member agreement and to adhere to the spirit and letter of the statement at all times in their contribution, both in meetings and outside in public life.

Board members are expected to act with integrity, respect and professionalism, contributing constructively to discussions and decision making processes.
Members must not use their position on the Board for personal, organisation or political gain and must act in the best interest of the programme and the wider community at all times.

Members are expected to respect the confidentiality of discussions where appropriate and to support collective decisions once agreed by the Board.

Annex 1 outlines a statement of intent for Board members based on these principles.

Failure to adhere to the Code of Conduct could result in removal from the Board.

Any breach of the Code of Conduct will be considered in line with the Boards governance arrangements and may result in appropriate action, including suspension or removal from the Board.

13. Safeguarding

The Board is committed to promoting the welfare and protection of children, young people and vulnerable adults in all aspects of its work.

Whilst membership of the Board does not involve the provision of regulated activity as defined by the Safeguarding and Vulnerable Groups Act 2006, and therefore Board members are not eligible for Disclosure and Barring Service (DBS) checks solely by virtue of their Board membership, the Board expects all members to uphold high standards of conduct and safeguarding awareness.

As part of the Board's governance and safer recruitment arrangements, all Board Members must complete a Safeguarding Self-Declaration prior to appointment and immediately notify the Chair, or where the matter relates to the Chair, the Accountable Body, of any matter that may reasonably call into question their suitability to serve as a Board Member.

The Board itself does not deliver services directly to children, young people or vulnerable adults. Where programme activities involve engagement with or delivery to these groups, activities will be delivered through organisations that have appropriate safeguarding arrangements in place, including relevant policies, procedures, training and mechanisms for reporting, responding to and managing safeguarding concerns.

In exercising its functions, the Board will have due regard to safeguarding considerations and will seek to ensure that potential safeguarding risks are appropriately identified, considered and mitigated within programme design, commissioning, funding decisions and project delivery arrangements. The Chair will ensure that safeguarding considerations are embedded across the programme.

Board Members must comply with the requirements of the Board Member Agreement, Code of Conduct for Board Members, Register of Interests Form and other governance documents adopted by the Board. Failure to comply with these requirements may result in a review of Board membership in accordance with the Board's governance arrangements.

14. Removal of Board Member
Board members may be removed where there is:

- Persistent non-attendance
- Breach of Code of Conduct
- Failure to declare conflicts of interest
- Conduct that undermines the effective operation of the Board

Any decision to remove a member will be made the by Board following a fair and transparent process.

The Chair in conjunction with the Accountable Body would be responsible for investigating and deciding on a course of action should there be a breach of the Code ensuring that concerns are clearly documented and that the Members is given an opportunity to respond. Should the breach relate to the Chair, the Accountable Body would consult with the Vice-Chair of the Board. Membership reviews and removal decisions shall be undertaken in accordance with the Board Member Agreement, Code of Conduct and Board Member Disputes Procedure.

15. Declarations of Interest

To ensure transparency and integrity in decision-making, the Blackpool Neighbourhood

Board will operate a three-level system for managing declarations of interest:

Level 1: All Board members and supporting Officers must complete a formal Register of Interests upon appointment. This register will be maintained and updated annually and within 28 days of any material change.

- . The register will be held by the secretariat and made available in line with the Boards transparency arrangements.

- Level 2: At the start of each agenda item during Board meetings, members will be asked to verbally declare any direct or indirect interest in the matter under discussion. These declarations will be recorded in the meeting minutes. The Chair will determine whether a declared interest requires any action, including withdrawal from discussions or decision-making.

- Level 3: Any member with a direct financial interest, whether personal or related to the organisation they represent or other organisations they have an involvement with, must leave the meeting for the duration of the discussion and decision-making on the relevant item. The requirement to withdraw will apply to both discussion and voting, and the members absence will be recorded in the minutes. Failure to declare an interest may be considered a breach of the Code of Conduct and dealt with in accordance with the Boards governance arrangements.

16. Conflict of Interest – Grant Funding

It is expected that Board Members will not be applying for grant funding through the Regeneration Plan on behalf of any organisation they have an involvement with.

However, in exceptional cases where a Board member may wish to apply, this must be:

- Declared in advance
- Reviewed and agreed by the Chair to determine appropriate measures, including recusal from related discussions and decisions and agreement not to discuss the grant with other Board members.

Any such arrangements must be clearly documented and recorded to ensure transparency and accountability.

The Chairs decision on appropriate mitigation measures will be final and recorded in the Boards decision making records.

This approach ensures fairness, protects the integrity of the Board's processes, and maintains public trust in the regeneration programme.

It may be appropriate that organisations represented by board members may apply to run sector specific grants or loans programmes on behalf of the board. If this is the case the same principles of managing conflict as described above will be utilised.

In such cases, appropriate separation must be maintained between the individuals role on the Board and any involvement in the delivery or management of the funding programmes.

The Board will ensure that robust and transparent processes are in place for the assessment and award of any funding to organisations connected to the Board members.

17. Complaints

Complaints not related to the Code of Conduct but in relation to the Board or its decisions should in the first instance be submitted to the Chair of the Board for consideration, response and escalation as appropriate.

18. Sub-Groups

The Board may set up working groups as appropriate for the efficient conduct of its business. A Board member will be nominated to attend meetings of the sub-group based on their area's expertise and experience.

Sub-groups will operate in an advisory capacity and will not hold form decision making powers. Their role will be to provide insight, challenge and recommendations to the board.

The Board will establish thematic steering groups to support engagement and development of proposals, including but not limited to, Youth Voice, Community Voice and Infrastructure.

A youth Voice sub-group led by the two youth members with the involvement of all local schools, will be developed to enable young peoples' views on specific investment proposals to be heard and fed into board decision making and project delivery.

In addition, a community voice panel may also be set up to reflect the diverse nature of the area, with representatives from geographic areas of Layton and Grange Park, communities of interest and faith groups. This will be dependent on filling the 4 community spaces on the Board. The panel will be less formal in structure to encourage maximum community participation and will be a sounding board for board discussions.

Representatives from sub groups may be invited to attend Board meetings to present recommendations, but will not hold voting rights unless they are appointed as full Board members.

Separate terms of reference will be established for sub-groups. All subgroups will operate within a clear framework agreed by the Board, including scope, membership and reporting arrangements.

The process for setting up the sub-groups will be written into the investment plan and will commence within the financial year 2026/27. Subgroups will report regularly to the Board to ensure alignment with strategic priorities and decision making processes.

19. Accountable Body Arrangements

At the start of the programme, the Local Authority will be the accountable body for the Board. In this role, the Local Authority will be responsible for financial administration, compliance and ensuring that all expenditure meets legal and funding requirements.

The Board will retain responsibility for setting strategic priorities, making investment decisions and overseeing delivery of the programme.

A new CIC will be created to be the legal entity and the accountable body for any grant or funding regime. The transition to a Community Interest Company will be led by the Board, ensuring that appropriate governance, staffing and operational arrangements are established. The Chair will play a key role in overseeing this transition on behalf of the Board.

The CIC will be the accountable body for the Plan for Neighbourhoods funding from the Ministry of Housing, Communities and Local Government (MHCLG). The CIC will operate in line with MHCLG requirements and the governance framework established by the Board.

All accounting arrangements will be made under the supervision of the appointed accountant appointed by the Board. Financial management arrangements will be transparent, auditable and aligned with best practice to ensure accountability and value for money.

20. Review

The Terms of Reference will be reviewed annually with any amendments approved by the Board. The annual review will ensure that the Terms of Reference remain fit for purpose and reflect the evolving needs, priorities and governance requirements of the programme.

Outside of the annual review, changes can be made in consultation with the Board at any time provided due notice is given (i.e. Terms of Reference will not be changed without being an agreed agenda item at a meeting). Any proposed amendments must be clearly presented to the Board, with sufficient notice to allow for consideration and discussion prior to decisions making. All changes will be formally recorded to ensure transparency and accountability.

Annex 1

Seven Principles of Public Life: Nolan Principles

Selflessness:
Holders of public office should act solely in terms of the public interest. They should not do so in order to gain financial or other benefits for themselves, their family or their friends.

Integrity:
Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might seek to influence them in the performance of their official duties.

Objectivity:
In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability:
Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

Openness:
Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands it.

Honesty:
Holders of public office have a duty to declare any private interests relating to their public. duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

Leadership:
Holders of public office should promote and support these principles by leadership and example.

Interim proposed membership – To be agreed by the Chair *(Board moves from interim once regeneration plan is agreed by MHCLG)*

Updated: October 2026

Board Leadership (Chair & Vice Chair)

No	As prescribed by guidance	Proposed individual and organisation	Sector
1	Someone who holds a prominent role in the community	Sarah Lindsay	Chair
2	Community or business leader	Mike Coole	Vice Chair
3	Young Person – Under 21	Luke Hollowell	Vice Chair

Main Board leadership

No	As prescribed by guidance	Proposed individual and organisation	Sector
4	Parliamentary Representative	Chris Webb MP	Member of Parliament
5	Local Councillor (Layton Ward)	Cllr Kath Benson (Sub: Cllr John Boughton)	Local Authority - Political
6	Local Councillor (Park Ward)	Cllr Adrian Hoyle (Sub: Cllr Gillian Campbell)	Local Authority - Political
7	Police and Crime Commissioner	PCC Clive Grunshaw (Sub:DPCC Kim Whitehead)	Public Sector - Policing
8	Neighbourhood Inspector	NH Inspector Adam Robinson	Public Sector - Policing
9	Representative from Layton Primary School	DSL Sarah Dunn	Public Sector – Education
10	Representative from Boundary Primary School	Helen Moyes	Public Sector - Education
11	Representative from Christ The King Catholic Academy	DSL Lyndsay Truelove (Sub: HT Sarah Smith)	Public Sector - Education
12			
13	Business owner (Layton Ward)	Amie Rutherford	Business
14			
15	VCSE - Layton Together Representative	Mark Walmesley	VCSE
16	VCSE - @TheGrange Representative	Mike Coole	VCSE
17	Young People Charity – The Boathouse Youth	Danielle Spencer	Young Peoples Charity

17	**Health Watch**	Amy Butler	Health
18	**Resident from Layton Ward**	Jess Jones	Community
19	**Resident from Park Ward**	Lorraine Bambrook	Community
20			
21	**Youth Resident from Park Ward**	Josh Fowler	Community

Observers

	Blackpool Council - Chief Financial Officer	Steve Freeman	Public Sector - Local Authority
	Blackpool Council - Director of Strategy, Innovation and Performance	Kate Aldridge	Public Sector - Local Authority
	Blackpool Council – Head of Service	Sara McCartan	Public Sector - Local Authority
	Chief of Staff - Member of Parliament's Office	Wendy Aiton	Member of Parliament
	Senior Communications Manager - Member of Parliament's Office	Antonia Stack	Member of Parliament

Council officers and MP staff members can sit as observers to the Board discussions, if agreed with the Chair.

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20/10/2026	1	Accountable Board & Chair	Individuals updated.

Approved By:

Name	Title	Signature	Date